

BUSINESS SYSTEMS & TECHNOLOGY

Public Healthcare & Life Sciences
Company



ENGAGEMENT OVERVIEW

Following a ransomware attack that restricted access to critical files and threatened data exposure, the client was forced to accelerate the implementation of a new ERP system. Limited access to legacy accounting systems during recovery created strain, requiring quick redesign of key processes to maintain compliance and business continuity. Alliance came in to stabilize financial operations, implement secure manual processes, and support the ERP transition. They assisted with consolidation, lease accounting under ASC 842, and month-end close redesign, ensuring compliance and operational resilience despite system disruptions.

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The support of the Alliance team enabled us to complete its critical operational and recovery activities, all while upholding a strong control environment within a very tight deadline.

-Controller

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ALLIANCE SOLUTION

Helped lead comprehensive initiatives during an unstable time in the areas of:

01

Enhanced AP Approvals

Introduced a secure manual AP invoice approval process using DocuSign, ensuring compliance with authorization matrices.

02

Business Consolidation

Prepared manual journal entries for acquisition accounting and performed off-system consolidations during remediation.

03

Month-end Close Redesign

Rebuilt close procedures to maintain compliance with SOX 404 while system access was restricted.

04

ERP Implementation Support

Aided data migration and performed smoke testing to ensure functionality of the new ERP system.

CLIENT OUTCOMES

- Maintained financial operations and controls throughout ransomware remediation.
- Accelerated ERP implementation and ensured system readiness post-attack.
- Preserved compliance with SOX and accounting standards during recovery.

[alliance]