

BUSINESS TRANSFORMATION

Leading Government Services Provider



ENGAGEMENT OVERVIEW

A global government services provider in the defense and infrastructure sector needed a partner to stabilize and strengthen its compliance, finance, and systems functions. The company faced mounting SOX and DCAA demands, complex ERP transitions, and the challenge of harmonizing hundreds of finance policies across multiple business units. Leadership transitions and staff turnover added further pressure to maintain accuracy and meet regulatory requirements. Alliance was engaged to deliver both embedded consultants and project-based expertise, providing stability, specialized skills, and scalable solutions that improved compliance, increased efficiency, and supported long-term transformation.

“Alliance has been more than a consulting firm, they’ve been an extension of our leadership team. From navigating DCAA audits to harmonizing hundreds of finance policies, they bring expertise, pragmatism, and stability during times of transition. They don’t just solve problems, they anticipate them.”

- Chief Financial Officer

ALLIANCE SOLUTION

Alliance delivered a full-spectrum business solution that combined:

01

SOX & Audit Support

Delivered SOX compliance and ITGC testing, guided succession planning for the VP of Internal Audit, and built a roadmap for an internal IT audit function.

02

Compliance (DCAA)

Consultants managed a heavy DCAA audit load, improving documentation, tracking, and closure rates for 500+ RFIs.

03

Finance & Accounting Support

Placed a VP of Finance, consolidated 900+ policies, strengthened the GL team with added accountants, and supported ERP conversions.

04

Process & Systems Optimization

Led ERP and post-merger integrations, streamlined workflows, reduced manual reporting, and built processes.

CLIENT OUTCOMES

- Strengthened compliance readiness, improved audit performance, and stabilized finance operations during organizational change.
- Policy harmonization, ERP process improvements, and leadership placements created efficiencies, reduced manual effort, and built capacity for long-term success.

[alliance]