

# INTERIM SUPPORT

Publicly Traded Global Food Company



## CASE STUDY

### ENGAGEMENT OVERVIEW

A publicly traded global food company faced significant turnover within its finance function, creating disruption across financial reporting, analysis, and close processes. The lack of continuity introduced risk around knowledge loss, reporting accuracy, and operational efficiency across its U.S. consolidated and individual business units.

Alliance was engaged to provide senior-level staff augmentation support to stabilize reporting operations, mitigate institutional knowledge gaps, and restore confidence in financial reporting accuracy and consistency.

[alliance]

### ALLIANCE SOLUTION

Alliance embedded senior consultants within the finance organization to provide:

01

#### Financial Reporting Stabilization

Prepared and published balance sheet and income statement schedules, ensuring accurate data compilation and discrepancy resolution.

02

#### Close & Business Unit Reporting

Managed monthly close reporting across business units, including Sales Actuals, Profit Actuals, and Consolidated Actuals.

03

#### Systems & Data Integrity Oversight

Reconciled SAP ledgers, prepared and posted journal entries, and leveraged software to enhance reporting precision and reliability.

04

#### Analytical & Flux Review Support

Performed detailed income statement and balance sheet flux analysis to provide leadership with actionable financial insights.

### CLIENT OUTCOMES

- Restored stability and continuity within the finance function during periods of high turnover.
- Improved reporting accuracy, consistency, and data transparency across U.S. consolidated operations.
- Strengthened executive confidence in financial decision-making through reliable, well-controlled reporting processes