

# BUSINESS SYSTEMS & TRANSFORMATION

Alaska Native Corporation  
Government Contractor



## ENGAGEMENT OVERVIEW

A large Alaska Native Corporation government contractor engaged Alliance following the go-live of a new ERP system. While the implementation was complete, the organization faced ongoing challenges with closing the books, generating timely invoices, and producing reliable reporting across a complex, multi-entity structure.

With 14 operating entities and multiple third-party vendors involved, leadership lacked clear visibility into the people, process, and technology gaps impacting close efficiency and overall financial performance. The organization needed a clear path forward to stabilize operations, improve reporting, and refocus on its core mission.

[alliance]

## ALLIANCE SOLUTION

Served as an extension of the organization and an advocate across third-party vendors, including:

01

### Project Management & Advisory

Identified and resolved close issues across people, process, and technology while coordinating reporting.

02

### Technology & ERP Expertise

Optimized Costpoint and related systems through training, system support, data cleanup, and configuration improvements.

03

### Reporting & Analytics Enablement

Enhanced Cognos reporting, dashboards, and security to improve financial and operational visibility.

04

### Integration & Scalability

Built system integrations and repeatable processes to support rapid acquisition integration.

## CLIENT OUTCOMES

- Reduced the month-end close timeline, enabling faster insights and decision-making.
- Enhanced financial and operational reporting to support more informed decisions.
- Established scalable processes to efficiently integrate new acquisitions.
- Restored leadership focus by eliminating ERP and close-related distractions.