BUSINESS SYSTEMS & TRANSFORMATION

Public Healthcare & Life Sciences Company

ENGAGEMENT OVERVIEW

Following a ransomware attack that restricted access to critical financial data and raised the risk of exposure, the client was forced to rapidly accelerate the implementation of a new ERP system. With limited access to legacy accounting systems during recovery, the finance function faced significant strain and required immediate redesign of key processes to maintain compliance and ensure business continuity.

Alliance partnered with the organization to stabilize financial operations, establish secure interim processes, and support the expedited ERP transition. The team played a critical role across consolidation, lease accounting under ASC 842, and the redesign of the month-end close, ensuring reporting accuracy and control integrity were maintained throughout the disruption.

[alliance]

ALLIANCE SOLUTION

Helped lead comprehensive initiatives during an unstable time in the areas of:

01 Enhanced AP Approvals

Introduced a secure manual AP invoice approval process using DocuSign, ensuring compliance with authorization matrices.

02 Business Consolidation

Prepared manual journal entries for acquisition accounting and performed off-system consolidations during remediation.

03 Month-end Close Redesign

Rebuilt close procedures to maintain compliance with SOX 404 while system access was restricted.

04 ERP Implementation Support

Aided data migration and performed smoke testing to ensure functionality of the new ERP system.

CLIENT OUTCOMES

- Maintained continuity of financial operations and control integrity throughout ransomware remediation, minimizing business disruption.
- Accelerated ERP implementation and ensured system readiness post-attack, enabling a faster and more secure return to normal.
- Preserved compliance with SOX and accounting standards during recovery, reducing risk and reinforcing stakeholder confidence.